



LEROY D. BACA, SHERIFF

County of Los Angeles
Sheriff's Department Headquarters
4700 Ramona Boulevard
Monterey Park, California 91754-2169



October 19, 2010

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

Dear Supervisors:

SHERIFF'S DEPARTMENT OVERTIME REPORT BACK

This correspondence is in response to your Board's March 16, 2010, request for a bi-weekly status report on the Los Angeles County Sheriff's Department's (Department) overtime curtailment efforts and its impact on Department operations.

The Department's overtime expenditures for the current period, from September 1, 2010, through September 15, 2010, totaled \$3.1 million. Seventy-six percent of this expenditure is reimbursable through contracts, grants, or other revenue sources. Factoring out the reimbursable hours reduces the Department's actual monetary expenditure for overtime to \$758,887.

Custody Operations Division (Custody) continues to experience operational impacts as a result of the Department's budget reduction of \$128 million. In an effort to reduce the use of overtime, two modules at Century Regional Detention Facility (CRDF) were closed on September 25, 2010, allowing 10 deputies to be re-deployed within the facility. Custody also closed a compound at Pitchess Detention Center South facility on October 1, 2010. This allowed 15 deputies and 5 custody assistants to be redeployed to vacant posts in the north County to mitigate overtime usage. These closures reduced the number of available jail beds by 504. The total number of jail beds lost since January 2010 is 4,481.

Two additional modules at CRDF are in the process of being closed. This will enable an additional 10 deputies and 5 custody assistants to be redeployed. When the additional two modules are closed at CRDF, the total number of bed closures will be 4,733. To facilitate these closures, the number of inmates in custody had to be reduced. As a

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result, the percentage of time served by sentenced inmates is in the process of being decreased to 20 percent.

Additional impacts which occurred since the last reporting period include:

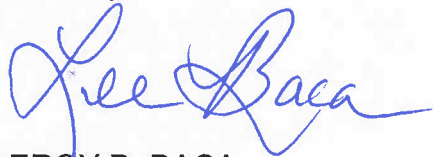
- The Cadre of Administrative Reserve Personnel (CARP) continues to be a valuable tool in the Department's overtime reduction efforts. CARP personnel complete their regular administrative or investigative duties 32 hours per week, and use the remaining 8 hours of their work week to fill line positions requiring 24-hour staffing or other mandatory 40-hour posts, such as court bailiffs. Between March 1 and September 25, 2010, 7,920 shifts were filled by CARP personnel. This equates to a saving of 3.8 million dollars. Although very successful in reducing overtime, CARP obligations are causing delays and inefficiencies among the majority of the participating units.
- All Field Operations Regions report an increase in the number of open cases assigned to station detective bureaus. Station investigators are fulfilling their CARP obligations and, as a result, have less time available to investigate and close cases. The number of open cases assigned to station detective bureaus stood at 6,055 on February 28, 2010. That number grew to 10,574 by September 15, 2010, an increase of 75 percent.
- Some sheriff's stations are reporting further losses of investigative services. The Santa Clarita Sheriff's Station cancelled its on-call "Night Detective" position and has stopped assigning investigators to work on weekends in an effort to fulfill CARP obligations and reduce overtime.
- The Los Angeles Regional Crime Information System (LARCIS) is used by investigators and crime analysts to track crime trends and identify possible patterns or suspects. Due in part to the Department's overtime reduction efforts, there are too few clerks available to complete the timely entry of this critical data. On February 28, 2010, there were 1,010 crime reports awaiting data entry into LARCIS. As of September 15, 2010, that number had reached 7,551, an increase of 648 percent. To combat this growing backlog, several professional staff members, such as executive secretaries and clerical supervisors, have joined the CARP and are filling in at sheriff's stations once per week.
- Aero Bureau reports that during September 2010, 178 requests for air support from patrol units went unanswered because overtime was not used to augment its flight operations. The requests which were not responded to include: 27 robbery calls, 41 burglary calls, 12 requests for assistance or back-up by deputies, 3 suspicious circumstances, 10 reports of a man with a gun or knife, 8 calls related to stolen vehicles, 14 assaults with a deadly weapon, 8 disturbances, 13 shots fired calls, 11 calls regarding prowlers or suspicious persons, 11 reports of domestic violence, 4 missing persons, 2 reports of

vandalism, 3 pursuits, 1 report of a person screaming, 1 grand theft, 1 hit and run, 1 attempted kidnapping, 1 mentally ill person, 1 report of sex crimes against children, 3 requests to check an area not visible from the ground, and 2 trespassing calls.

- Scientific Services Bureau (SSB) reports an increased backlog in fingerprint analysis. In March 2010, SSB reported 310 cases where latent fingerprint analysis was in progress. As of September 15, 2010, the number of comparisons in progress had increased to 720, an increase of 132 percent.
- SSB also reports an increased backlog of narcotics cases awaiting analysis. The average backlog last year was 256 cases. In general, the amount of narcotics submitted per week to the Department's narcotics laboratories exceeds the amount which the laboratory staff can process. In the past, approximately 40 hours of overtime were used per week to keep the backlog under control. As the Department's budget situation worsened, the practice of using overtime to maintain the backlog was discontinued. As a result, the current backlog of cases awaiting analysis is 722, an increase of 182 percent.

The Department is continually reevaluating all aspects of our operations in an effort to meet our budgetary obligations, while mitigating the impact of the budget cuts on public safety. Currently, these efforts are focused on refining the use of CARP to increase the contribution of our professional support staff and standardize the way sworn CARP shifts are assigned, and to ensure that we continue to operate as efficiently as possible. Should you have any questions or require additional information, please contact Division Director Victor Rampulla, Administrative Services Division, at (323) 526-5357.

Sincerely,



LEROY D. BACA
SHERIFF